Charity number: SC045503 Community Benefit Society number: 7712

### Oban Communities Trust A charitable Community Benefit Society (previously a company limited by guarantee)

### Board report and financial statements

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# Legal and administrative information

Charity number Society registration number	SC045503 7712	(formerly Company number SC483489)
Business address	c/o Stevenson Kennedy Linndhu House 19 Stevenson Street Oban PA34 5NA	
Registered office	Linndhu House 19 Stevenson Street Oban PA34 5NA	
Board members	Gordon McNab Alison McNab Graham MacQueen Ronald Neil Caroline Boswell Joanie Garvin Ronnie Forbes Mhairi Ross	Chair Person Secretary Treasurer
Secretary	Caroline Boswell	
Capital Project Management (Main Building Delivery Support)	Andrew Pinkerton	
Project Facilitator	Eleanor MacKinnon	
Independent Auditors	R A Clement Associates Chartered Accountants 5 Argyll Square Oban Argyll PA34 4AZ	

### Report of the board members for the year ended 31 August 2020

The board members present their report and the financial statements for the year ended 31 August 2020. The board members, who are also trustees of Oban Communities Trust for the purposes of charity law and who served during the year and up to the date of this report are set out on page 1.

The financial statements have been prepared in accordance with the accounting policies set out in note 1 to the accounts and comply with the Charities and Trustee Investment (Scotland) Act 2005, the Charities Accounts (Scotland) Regulations 2006 (as amended), the Co-operative and Community Benefit Societies Act 2014, and Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (effective January 2015) (FRS 102).

#### Structure, governance and management

The charity is governed by its constitution. The charity was constituted as a company limited by guarantee until 2nd February 2018 when it converted to a charitable Community Benefit Society, limited by shares with a nominal value of  $\pounds 1$ . The Society is owned and controlled by its Members. All members have one vote regardless of the number of shares held.

Directors are elected at each Annual General Meeting by the members present with a minimum of 4 and maximum of 8 directors. The initial directors of the Society were appointed by the Founder Members.

At the first Annual General Meeting, all directors will stand down and at every subsequent meeting, one third of the elected directors shall retire from office, being those directors who have been longest in office. A retiring director is eligible for re-election.

The board of directors may co-opt up to two external directors, who need not be members, but are selected for special skills or experience. They shall serve a fixed period subject to review every 12 months. External Independent Directors may be removed from office at any time by a resolution of the Board of Directors.

Any casual vacancy during the year may be filled by the board by co-option. Such co-opted individuals must be members of the society and will hold office only until the next annual general meeting.

The Directors meet at least monthly to discuss pertinent business and review finance. A Project Facilitator is contracted to support the Board in progressing the business strategy and fundraising for the development of the Main Building. A capital works Project Manager is contracted to support the design team.

The day to day operational area is undertaken by the small staff team (4 part time employees) with assistance of the Board of Directors assisted by the project facilitator.

#### Risk policy

The board have assessed the major risks to which the charity is exposed, and in particular those related to the operations and finances of the Society, and are satisfied that systems are in place to mitigate any exposure to these risks.

Like many charities, there is uncertainty around grant funding and one of the major risks identified is that the charity will not obtain funding for the development of the main building. The Board of Trustees have taken a measured approach to development by piloting activity for potential growth and use of the Main building by utilising Huts on site.

Attention has also been focussed on risks arising from building structure and health and safety of those entering the main building. The main building remains stable and secure with systems maintained which enable controlled access of authorised personnel and policies in place to ensure appropriate safety protocols are adopted.

### Report of the board members for the year ended 31 August 2020

#### Reserves policy

The policy of the Society is to aim to retain sufficient reserves to meet the cost of any regular commitments, as well as a contingency to enable it to continue to develop further projects.

#### **Community Shares**

The Society may raise share capital to pursue its objectives for the benefit of the community. Any payment of interest on the share capital should be limited to the minimum necessary to obtain the capital required. The rate of interest must be declared in advance of the period for which the interest is payable and the Board must be able to justify the rate by reference to the available commercial rates for borrowing. Any payment of interest is treated as an expense of the society before calculation of any surplus.

#### **Objectives and aims**

The objectives of the charity are the advancement of community development in the Oban area of Argyll, the advancement of the arts, heritage and culture and the advancement of education.

Oban Communities Trust was established by the community to take forward their wish to create a community/cultural hub to provide space to members of the local community to meet as well as creating and supporting activity through a programme of activities following our charitable objectives:

- \* the advancement of community development in the Oban area of Argyll,
- \* the advancement of arts, heritage and culture
- \* the advancement of education

In 2015 Oban Communities Trust (OCT) purchased the site and buildings known as The Rockfield Centre from Argyll & Bute Council and began the journey to develop the former Victorian primary school to provide opportunities for all to become involved through four core themes :

- \* Community Well-Being,
- \* Arts/Culture,
- \* Education/Enterprise,
- \* History/ Heritage.

It is intended to create a venue that is easily accessed with opportunities that offer space to learn and socialise and address gaps in services enabling young and old to participate in their community whilst preserving a B listed building.

### Report of the board members for the year ended 31 August 2020

### Achievements and performance

#### Chairman's report

At this time last year, we had started the capital works programme and planning for completion in May 2020. However, none of us could have predicted the year ahead and what we have now had to deal with.

Our year began in September 2019 with the very successful two day event of "Stonefest". The car park and huts transformed to host exhibitions, talks, stone carving, wall building, soap carving other children's activities. Thanks to our contractor TSL, the Stonefest weekend gave us the opportunity to offer tours of the Main Building to view work in progress.

The winter programme of activity began welcoming participants to our regular workshops and clubs. Site work also progressed with the much talked about massive crane arriving on site!

Then winter turned to spring and the unexpected turn of events resulting in lockdown saw the capital works programme shut down and the beginning of a whole new way of life for us all.

Despite the challenges of lockdown, the Trust took the decision not to furlough staff and remain active as an 'anchor' organisation to support the huge community efforts to assist those in need. This strong network of support established between many different community groups and the work of our volunteers and staff has recently been recognised in the "Local Heroes" awards.

The challenges of 2020 have impacted on our income but not on our objective - the creation of a cultural hub in the heart of Oban. Despite the need to source additional funding due to the prolongation of the capital works, we were again back on track for completion of this phase of capital works by October 2020.

Meanwhile, due to restrictions to our activity, this year has seen us moving our clubs from face to face interaction to online and our outdoor spaces utilised as restrictions allowed. None of the activity would have happened without the staff, tutors and volunteers embracing new ways of working. Their willingness to learn new skills enabled activity and connections to continue. Our website became the access point for our regular clubs and volunteers who contributed many hours of entertainment for music sessions and heritage blethers. Many new initiatives were progressed which, in some cases, made national news!

As lockdown relaxed, the Shelter was given a facelift ready for workshops, the local food hub, a book bank and market stalls. In the community huts work began to move from making visors to preparing the space to accommodate and host local artists during Art Map fortnight. The Charity shop was re-opened on reduced hours with support from our volunteers to welcome the many visitors to Oban.

This has been a year like no other. Once again our thanks are due to all our grant providers, charitable trusts and agencies for their assistance not only with the capital works but also for the support given to assist the delivery of our activity programme.

### Report of the board members for the year ended 31 August 2020

### Plans for future periods

Main objectives for 2020-21

Build on the delivery of the innovative and inspiring events/activity programme

Achieve funding to assist the "kit out" of the Main building

Achieve the transition to the Main building to operation - Summer 2021.

Continue to maximise the site use and its potential to support the long-term sustainability and growth of The Rockfield Centre to meet the charity's objectives

### Funds held as custodian trustee on behalf of others

During the year the Trust received Covid-19 grants as a central collection point to be distributed to other organisations. The balance of funds at the year end were due to be repaid. However, due to the increase in Covid-19 cases in the autumn of 2020 the trust continued to hold the funds in case of future need from the organisations.

#### Statement as to disclosure of information to auditors

In so far as the board members are aware:

- there is no relevant audit information of which the charitable company's auditors are unaware; and
- the board members have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditors are aware of that information.

#### Board members' responsibilities in relation to the financial statements

The board members (who are also trustees of Oban Communities Trust under charity law) are responsible for preparing the Trustees' Annual Report and the financial statements in accordance with applicable law and United Kingdom Generally Accepted Accounting Practice.

The Co-operative and Community Benefit Societies Act 2014 as well as charitable law requires the board members to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable entity and of the income and expenditure of the charitable entity for that period. In preparing these financial statements, the board members are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP 2015 (FRS102);
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in operation.

### Report of the board members for the year ended 31 August 2020

The board members are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the charitable entity and which enable them to ensure that the financial statements comply with the Co-operative and Community Benefit Societies Act 2014, the Charities and Trustee Investment (Scotland) Act 2005 and the Charities Accounts (Scotland) Regulations 2006 (as amended). They are also responsible for safeguarding the assets of the charitable entity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The board members are responsible for the maintenance and integrity of the corporate and financial information included on the charity's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

### **Independent Auditors**

R A Clement Associates were appointed auditors to the charitable company and are deemed to be reappointed in accordance with Section 93 of the Co-operative and Community Benefit Societies Act 2014.

This report was approved by the Board on ..... and signed on its behalf by

.....

.....

Gordon McNab Trustee Ronnie Forbes Trustee

### Independent auditor's report to the trustees and members of Oban Communities Trust

#### **Opinion on financial statements**

We have audited the financial statements of Oban Communities Trust for the year ended 31 August 2020 which comprise the Statement of Financial Activities, the Balance Sheet, the cashflow statement and the notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and the United Kingdom Accounting Standards, including Financial Reporting Standard 102 " The Financial Reporting Standard applicable in the UK and Republic of Ireland" (United Kingdom General Accepted Accounting Practice).

In our opinion, the financial statements:

give a true and fair view of the state of the charitable company's affairs as at 31 August 2020 and of its income and expenditure for the year then ended;

have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and

have been prepared in accordance with the Co-operative and Community Benefit Societies Act 2014 and the Charities and Trustee Investment (Scotland) Act 2005 and regulation 8 of the Charities Accounts (Scotland) Regulations 2006 (as amended).

### **Conclusion relating to going concern**

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

the members' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or

the members have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the charitable company's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

#### **Other information**

The members are responsible for the other information. The other information comprises the information included in the members' annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that act.

We have nothing to report in this regard.

### Matters on which we are required to report by exception

In the light of the knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the directors report, included within the trustees annual report.

We have nothing to report in respect of the following matters in relation to which the Co-operative and Community Benefit Societies Act 2014, the Charities and Trustees Investment (Scotland) Act 2005 and the Charities Accounts (Scotland) Regulations 2006 (as amended) require us to report to you if, in our opinion:

- the information given in the financial statements is inconsistent in any material respect with the Trustees report; or
- the charitable community benefit society has not kept proper and adequate accounting records; or
- the financial statements are not in agreement with the accounting records; or
- we have not received all the information and explanations we require for our audit

#### Respective responsibilities of the board members (trustees) and auditor

As explained more fully in the Board members' Responsibilities Statement in the Report to the Board, the Trustees (who are also directors of the company for the purposes of company law), are responsible for the preparation of the financial statements and for being satisfied that the financial statements give a true and fair view.

In preparing the financial statements, the members are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the members either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

#### Auditor's responsibilities for the audit of the financial statements

We have been appointed auditors under section 44(1)(c) of the Charities and Trustee Investment (Scotland) Act 2005 and under the Co-operative and Community Benefit Societies Act 2014 and report in accordance with those Acts. Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis the basis these financial statements.

A further description of the auditor's responsibilities for the audit of the financial statements is maintained on the Financial Reporting Council's website at http://www.frc.org.il/auditorsresponsibilities. The description forms part of out auditor's report.

### Use of our report

**Chartered Accountants** 

This report is made exclusively to the charitable company's members and to the directors of the company, as a body, who are the trustees of the charity, in accordance with section 87 of the Co-operative and Community Benefit Societies Act 2014, s44(1)(c) of the Charities and Trustee Investment (Scotland) Act 2005 and regulation 10 of the Charities Accounts (Scotland) Regulations 2006 (as amended). Our audit work has been undertaken so that we might state to the members and directors those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company, the members and the directors as trustees of the charity, as a body, for our audit work, for this report, or for the opinions we have formed.

••••••	••••••••••••		
Fiona McGlynn	5 Argyll Square		
Chartered Accountant	Oban		
Senior Statutory Auditor	Argyll		
For and on behalf of	PA34 4AZ		
R A Clement Associates			

(Eligible to act as an auditor in terms of part 42 of the Companies Act 2006)

### Oban Communities Trust A charitable Community Benefit Society (previously a company limited by guarantee) Statement of financial activities (incorporating the income and expenditure account) For the year ended 31 August 2020

	Un Notes	restricted funds	Restricted funds	2020 Total	Unrestricted funds	Restricted funds	2019 Total
Income from:		£	£	£	£	£	£
Donations, legacies & grants	2	35,075	1,940,571	1,975,646	25,283	320,617	345,900
Charitable activities	3	56,528	4,246	60,774	91,724	14,881	106,605
Investment income	4	12	-	12	-	-	-
Total income		91,615	1,944,817	2,036,432	117,007	335,498	452,505
Expenditure on:							
Fundraising:	5	10,590	-	10,590	11,432	853	12,285
Charitable activities	6, 7, 8	70,324	87,592	157,916	64,952	60,907	125,859
Total expenditure		80,914	87,592	168,506	76,384	61,760	138,144
Net income/(expenditure)		10,701	1,857,225	1,867,926	40,623	273,738	314,361
Transfers between funds		(1,903)	1,903	-	(53,722)	53,722	-
Net movement in funds Reconciliation of funds:		8,798	1,859,128	1,867,926	(13,099)	327,460	314,361
Total funds brought forward		30,975	452,878	483,853	44,074	125,418	169,492
Total funds carried forward		39,773	2,312,006	2,351,779	30,975	452,878	483,853

The Statement of Financial Activities includes all gains and losses recognised in the year All income and expenditure derive from continuing activities. The financial statements were approved by the board on ...... and signed on its behalf by

Caroline Boswell Secretary

.....

Gordon McNab. Trustee

.....

Ronnie Forbes Trustee

.....

The notes on pages 13 to 28 form an integral part of these financial statements. Page 10

Balance sheet as at 31 August 2020				ty Reg No; ty Reg No:	7712 SC045503
	Notes	£	2020 £	£	2019 £
Fixed assets					
Tangible assets	14		2,674,343		749,362
<b>Current assets</b> Debtors Cash at bank and in hand	15	66,096 187,953 254,049		113,615 70,632 184,247	
Creditors: amounts falling due within one year	16	(365,313)		(238,456)	
Net current liabilities			(111,264)		(54,209)
Net assets			2,563,079		695,153
Community shares Funds	17 18		211,300		211,300
Restricted income funds Unrestricted income funds			2,312,006 39,773		452,878 30,975
Total funds			2,351,779		483,853
Total capital & funds			2,563,079		695,153

The financial statements were approved by the board on ..... and signed on its behalf by

••••• **Caroline Boswell** Secretary

••••• **Gordon McNab** Trustee

••••• **Ronnie Forbes** 

Trustee

### **Cash flow statement**

	Notes	2020 £	2019 £
Net income for the year		1,867,926	314,361
Interest payable		2,765	793
Interest receivable		(12)	-
Depreciation and impairment		1,311	809
Decrease/(Increase) in debtors		47,519	(88,750)
(Decrease)/Increase in creditors		(53,143)	236,132
(Decrease)/Increase in provisions for liabilities		-	4,050
Net cash provided by operating activities		1,866,366	467,395
Net cash provided by operating activities		1,866,366	467,395
Cash flows from financing activities:	24	180.000	
Loans received	24	180,000	-
Cash flows from investing activities			
Returns on investments and servicing of finance	24	(2,753)	(793)
Capital expenditure	24	(1,926,292)	(620,639)
Increase in cash in the year		117,321	(154,037)
Change in cash and cash equivalents in the year			
Increase in cash in the year		117,321	(154,037)
Cash and cash equivalents brought forward		70,632	224,669
Cash and cash equivalents at the end of the year		187,953	70,632

### Notes to financial statements for the year ended 31 August 2020

### Legal Status of the charity

The charity is a community benefit society limited by shares and is governed by its constitution. It is registered as a charity with the Office of the Scottish Charity Regulator.

### 1. Accounting policies

The principal accounting policies adopted are summarised below.

### 1.1. Basis of preparation and assessment of going concern.

The financial statements have been prepared under the historical cost convention with items recognised at cost or transaction value unless otherwise stated in the relevant note(s) to these accounts.

The financial statements have been prepared in accordance with the requirements of the Charities and Trustee Investment (Scotland) Act 2005 and the Charities Accounts (Scotland) Regulations 2006 (as amended) as well as the Co-operative and Community Benefit Societies Act 2014, and the Statement of Recommended Practice (SORP)- Accounting and Reporting by Charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective January 2015). The charity is a Public Benefit Entity as defined by FRS102.

The charity meets the definition of a public benefit entity as defined by FRS 102.

The board members, who are the trustees of the charity under charity law, consider that there are no material uncertainties about the Trust's ability to continue as a going concern.

#### **1.2.** Fund accounting

Unrestricted income funds comprise those funds which the trustees are free to use for any purpose in furtherance of the charitable objects. Unrestricted funds include designated funds where the trustees, at their discretion, have created funds for specific purposes.

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by the donor or trust deed, or through the terms of an appeal.

Further details of specific funds are disclosed in note 19 and 20

### Notes to financial statements for the year ended 31 August 2020

### 1.3. Income

Income is recognised in the statement of financial activities when the charity is entitled to the income, any performance conditions attached have been met, it is probable that the income will be received and the amount can be quantified with reasonable accuracy. Such income is only deferred when the donor specifies performance conditions which must be met before the charity has unconditional entitlement. The following specific policies are applied to particular categories of income:

Donations, grants and legacies are included in full in the statement of financial activities when receivable. Grants where entitlement is not conditional on the delivery of a specific performance by the charity, are recognised when the charity becomes unconditionally entitled to the grant.

Donated services and facilities are included at the value to the charity where this can be quantified. The value of services provided by volunteers has not been included.

Gifts donated for resale are included as income within activities for generating funds when they are sold.

Grants, including grants for the purchase of fixed assets, are recognised in full in the statement of financial activities in the year in which they are receivable.

Income from the charity shop is included in the year in which it is receivable.

Income from investments is included in the year in which it is receivable.

#### 1.4. Expenditure

Expenditure is recognised when there is a legal or constructive obligation committing the charity to make a payment to a third party, it is probable that settlement will be required and the amount of the obligation can be reliably measured.

All expenditure is accounted for on an accruals basis. All expenses including support costs and governance costs are allocated on an appropriate basis to the various activities of the charity. Where costs cannot be allocated directly, they are apportioned to categories on the basis of a reasonable estimate of the costs.

Fundraising costs are those incurred in generating income from various activities and do not include the costs of disseminating information in support of the charitable activities.

Governance costs include those costs necessary for the board to fulfil its constitutional and statutory obligations and are now included as support costs included in charitable activities.

Support costs are those costs incurred directly in support of expenditure on the objects of the charity and include project management.

### Notes to financial statements for the year ended 31 August 2020

### 1.5. Tangible fixed assets and depreciation

Tangible fixed assets are stated at cost less accumulated depreciation. Depreciation is provided at rates calculated to write off the cost less residual value of each asset over its expected useful life, as follows:

Land and buildings	-	Not depreciated
Property improvements	-	On completion of works
Plant and machinery	-	25% straight line
Fixtures, fittings and equipment	-	25% straight line

### **1.6.** Defined contribution pension schemes

Employees of the charity are entitled to join a defined contribution "money purchase" scheme. The charity contribution is restricted to the contributions disclosed in note 12. The costs of the defined contribution scheme are included in the appropriate cost centres and charged to the relevant fund.

### **1.7.** Financial Instruments

Trade and other debtors are recognised at the settlement amount due after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

The charity has only financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and are subsequently measured at their settlement value with the exception of bank loans which are measured at amortised cost using the effective interest rate method.

#### **1.8.** Cash at bank and in hand

Cash at bank and cash in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of opening of the deposit.

### 1.9. Creditors

Creditors and provisions are recognised where the company has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are normally recognised at their settlement amounts after allowing for any trade discounts.

### Notes to financial statements for the year ended 31 August 2020

### 2. Donations, legacies & grants

	Unrestricted funds	Restricted funds	2020 Total	2019 Total
	£	£	£	£
Donations	5,438	1,491	6,929	39,982
Tax reclaimed	1,465	-	1,465	-
Other income receivable	172	1,123	1,295	303
Tasgadh	-	-	-	653
Architectural Heritage Fund	-	9,229	9,229	10,179
Historic Environment Scotland	-	321,922	321,922	25,024
Big Lottery Fund	-	617,986	617,986	117,098
Development Trust Association	-	29,038	29,038	21,958
Capital works grants	-	-	-	50,000
Calmac	-	-	-	5,000
Other grants	3,000	567	3,567	500
RCGF - Argyll & Bute Council	-	464,792	464,792	70,203
HIE Development sport	-	-	-	5,000
William Grant Foundation	-	60,000	60,000	-
HIE Capital works	-	188,374	188,374	-
Garfield Weston	-	20,000	20,000	-
Robertson Trust	-	145,000	145,000	-
HIE Community Support Covid 19 grant	-	33,672	33,672	-
Small Business Support Grant Coronavirus	25,000	-	25,000	-
National Heritage Lottery - People & Places grant	-	37,300	37,300	-
Corra Foundation Wellbeing Grant	-	10,077	10,077	-
	35,075	1,940,571	1,975,646	345,900

### 3. Charitable activities

	Unrestricted funds	Restricted funds	2020 Total	2019 Total
	£	£	£	£
Shop income	11,670	-	11,670	19,582
Income from car parking	34,234	-	34,234	59,346
Events, workshops, classes	1,702	4,246	5,948	9,648
Hire of huts	8,922	-	8,922	12,029
Creative		-	-	6,000
	56,528	4,246	60,774	106,605

### Notes to financial statements for the year ended 31 August 2020

### 4. Investment income

	Unrestricted funds £	2020 Total £	2019 Total £
Bank interest receivable	12	12	-
	12	12	-

### 5. Costs of Fundraising activities

	Unrestricted funds £	2020 Total £	2019 Total £
Costs of generating income	10,590	10,590	12,285
	10,590	10,590	12,285

### 6. Costs of charitable activities - by fund type

	Unrestricted funds	Restricted funds	2020 Total	2019 Total
	£	£	£	£
Community development	51,596	45,622	97,218	73,833
Arts and culture	-	-	-	21,005
History and heritage	-	-	-	150
Feasibility and initial drawings	-	15,179	15,179	6,600
Building preservation and preparation	18,069	-	18,069	23,478
Hut refurbishment	-	10,166	10,166	-
Creative	-	7,081	7,081	-
HLF -People and Places	194	7,244	7,438	
	69,859	85,292	155,151	125,066

### Notes to financial statements for the year ended 31 August 2020

### 7. Costs of charitable activities - by activity

	Activities undertaken directly £	Grant funding activities £	Support costs £	2020 Total £	2019 Total £
Community development	50,866	33,788	12,564	97,218	73,833
Arts and culture	-	-	-	-	21,005
History and heritage	-	-	-	-	150
Feasibility and initial drawings	15,179	-	-	15,179	6,600
Building preservation and preparation	18,069	-	-	18,069	23,478
Hut refurbishment	10,166	-	-	10,166	-
Creative	5,793	1,288	-	7,081	-
HLF -People and Places	7,438	-	-	7,438	
	107,511	35,076	12,564	155,151	125,066

### 8. Interest and charges

	Unrestricted funds £	Restricted funds £	2020 Total £	2019 Total £
Bank interest & charges	465	-	465	754
Share issue charges	-	-	-	39
Other charges	-	2,300	2,300	-
	465	2,300	2,765	793

### 9. Analysis of support costs

	Community development £	2020 Total £	2019 Total £
Accountancy charges	2,500	2,500	2,400
Auditors' remuneration	5,000	5,000	5,100
Communication and information technology	3,118	3,118	3,072
Other office expenses	30	30	573
Other	1,661	1,661	2,171
Bad debts	255	255	-
	12,564	12,564	13,316

### Notes to financial statements for the year ended 31 August 2020

### 10. Net income for the year

	2020	2019
	£	£
Net income is stated after charging:		
Depreciation and other amounts written off tangible fixed assets	1,311	809
Examiner's/Auditors' remuneration	5,000	5,100

#### 11. Wages, Salaries, and Fees

Staffing costs	2020 £	2019 £
Wages, salaries & fees	50,778	56,751
Pension costs	441	797
Other costs	533	-
	51,752	57,548

No employee received emoluments of more than £60,000 (2019 : None).

#### Number of employees

The average monthly numbers of employees (excluding the board members) during the year, was as follows:

	2020 Number	2019 Number
Part time staff (headcount)	6	4

#### **Key Management Personnel**

The key management personnel of the charity are the Board of Trustees who are not remunerated.

#### Trustees' expenses and remuneration

The charity trustees, who are the directors of the society, were not paid and did not receive any remuneration, benefits in kind or reimbursement of expenses in their capacity as trustee during the year. No trustee received payment for professional or other services supplied to the charity.

### Notes to financial statements for the year ended 31 August 2020

#### 12. Pension costs

The society operates a defined contribution pension scheme. The scheme and its assets are held by independent managers. The pension charge represents contributions due from the society and was as follows:

	2020	2019
	£	£
Pension charge	441	797

At the year end there was a liability outstanding of £311 (2019: nil).

#### 13. Taxation

The charity is a charitable society within the meaning of the Finance Act 2010. Accordingly the charity's activities fall within the exemptions from taxation in respect of income or capital gains afforded by the provisions of the Corporation Taxes Act 2010 and the Taxation of Chargeable Gains Act 1992 to the extent that such income or gains are applied for charitable purposes. As a result, there is no taxation charge in these accounts.

14.	Tangible fixed assets	Land and buildings	Building	Plant and	Fixtures, fittings and	
		freehold	0	machinery	e	Total
		£	£	£	£	£
	Cost					
	At 1 September 2019	544,427	203,001	2,945	300	750,673
	Additions	1,923,817	476	-	1,999	1,926,292
	At 31 August 2020	2,468,244	203,477	2,945	2,299	2,676,965
	Depreciation					
	At 1 September 2019	-	-	1,086	225	1,311
	Charge for the year	-	-	736	575	1,311
	At 31 August 2020		-	1,822	800	2,622
	Net book values					
	At 31 August 2020	2,468,244	203,477	1,123	1,499	2,674,343
	At 31 August 2019	544,427	203,001	1,859	75	749,362

Building works includes all professional fees, design, surveys, planning etc

The Big Lottery Fund, Argyll & Bute Council and Historic Environment Scotland have standard security over the property in respect of all sums due and to become due in relation to the funding provided for the redevelopment of the property.

### Notes to financial statements for the year ended 31 August 2020

### 15. Debtors

	2020	2019
	£	£
Trade debtors	3,884	1,910
Other debtors	62,212	111,705
	66,096	113,615

# 16. Creditors: amounts falling due within one year

within one year	2020	2019
	£	£
Loans	180,000	-
Trade creditors	161,253	230,607
Other taxes and social security	169	515
Other creditors	7,398	34
Accruals and deferred income	16,493	7,300
	365,313	238,456

Loans - see note 23

### **17.** Community Shares

	Ordinary Shares £
At 1 September 2019	211,300
At 31 August 2020	211,300

There were no new shares issued by the Society and no shares were cancelled due to memebrs leaving during the year.

Shareholders are entitled to one vote regardless of the amount of shares held.

Total membership as of 31 August 2020 was 732 (2019: 732).

### Notes to financial statements for the year ended 31 August 2020

### 18. Analysis of net assets between funds

	Unrestricted funds £	Restricted funds £	Total funds
			£
Fund balances at 31 August 2020 as represented by:			
Tangible fixed assets	1,497	2,672,846	2,674,343
Current assets	223,589	30,464	254,053
Current liabilities	(185,313)	(180,000)	(365,313)
	39,773	2,523,310	2,563,083

The community shares reserve is included in unrestricted funds.

### Analysis of net assets between funds (prior year)

	Unrestricted funds £	Restricted funds £	Total funds £
Fund balances at 31 August 2019 as represented by:			
Tangible fixed assets	6,526	742,836	749,362
Current assets	244,926	(60,679)	184,247
Current liabilities	(9,177)	(229,279)	(238,456)
	242,275	452,878	695,153

### Notes to financial statements for the year ended 31 August 2020

19.	Unrestricted funds	At 1 September 2019	IncomeEx	spenditure	Transfers	At 31 August 2020
		£	£	£	£	£
	Unrestricted funds	1,034	91,615	(80,914)	(1,903)	9,832
	Capital works fund	29,437	-	-	-	29,437
	Tasgadh- Traditional Arts Small Grants	504	-	-	-	504
		30,975	91,615	(80,914)	(1,903)	39,773

### **Purposes of unrestricted funds**

### Capital works fund

Legacies and a grant from Bid 4 Oban received in 2018 were ringfenced by the directors as matching funds for the buildings renovations. These funds are spent at the discretion of the board. Of the amount received  $\pounds1,903$  was transferred to the restricted capital fund in 2019/20 to meet the balance of costs of expenditure in the year.

### **Tasgadh- Traditional Arts Small Grants**

Funding has supported monthly traditional music workshops (the 'Mini Music Club') aimed at pre-school age, to enrich our programme of events connected to traditional music, and to increase our offer specifically for children

### Unrestricted funds (prior year)

	At 1 September 2018	Income Ex	spenditure	Transfers	At 31 August 2019
	£	£	£	£	£
Unrestricted funds	14,637	116,354	(76,235)	(53,722)	1,034
Capital works fund	29,437	-	-	-	29,437
Tasgadh- Traditional Arts Small Grants	-	653	(149)	-	504
	44,074	117,007	(76,384)	(53,722)	30,975

# Notes to financial statements for the year ended 31 August 2020

Restricted funds	At 1 September				At 31 August
	2019	Income Ex	penditure	Transfers	2020
	£	£	£	£	£
Capital funds					
The National Lottery - Community Assets Funding	211,841	607,311	-	-	819,152
Scottish Government Regional Capital Grant Fund via Argyll and Bute Council	70,203	464,792	-	-	534,995
Historic Environment Scotland - Technical Grant	25,024	-	-	-	25,024
Co op Foundation	20,000	-		-	20,000
Other capital funding	118,035	736,419	(9,144)	5,000	850,310
	445,103	1,808,522	9,144	5,000	2,249,481
Revenue Funds					
Architectural Heritage Fund	(341)	9,229	(10,679)	-	(1,791)
Scottish Government - Strengthening	1,192	5,847	(152)	-	6,887
Communities Programme via Development Trust Scotland					
Strengthening communities – DTA Nov 19	-	23,191	(21,142)	-	2,049
Heritage Lottery Fund	-	37,300	(7,254)	10	30,056
Creative Fund	1,924	6,304	(10,121)	1,893	-
Corra Foundation Wellbeing Funding	-	10,077	(10,166)	-	(89)
Community Anchor Organisation - COVID-19 Sup	port -	33,672	(17,646)	-	16,026
Calmac	5,000	-	-	(5,000)	-
National Community Lottery	-	10,675	1,288	-	9,387
	452,878	1,944,817	(87,592)	1,903	2,312,006

### Notes to financial statements for the year ended 31 August 2020

### **Restricted funds (prior year)**

	At				At
1	September				31 August
	2018	Income Ex	xpenditure	Transfers	2019
Capital funds	£	£	£	£	£
The National Lottery - Community Assets Funding	94,743	117,098	-	-	211,841
Scottish Government Regional Capital Grant Fund via Argyll and Bute Council	-	70,203	-	-	70,203
Historic Environment Scotland - Technical Grant	-	25,024	-	-	25,024
Co op Foundation	-	20,000	-	-	20,000
Other capital funding	33,005	46,187	187	39,030	118,035
	127,748	278,512	187	39,030	445,103
Revenue Funds					
Architectural Heritage Fund	(5,573)	10,179	(4,947)	-	(341)
Community Shares Scotland	-	-	(13)	13	-
Scottish Government - Strengthening Communities Programme via Development Trust Scotland	(638)	21,958	(20,128)	-	1,192
Heritage Lottery Fund	(1,104)	-	-	1,104	-
Creative Fund	-	14,849	(28,217)	15,292	1,924
Argyll & Bute Council Communities Fund	618	-	(618)	-	-
Oban Common Good Fund	4,367	-	(1,050)	(3,317)	-
Calmac	-	5,000	-	-	5,000
HIE Development Sport	-	5,000	(6,600)	1,600	-
	125,418	335,498	(61,760)	53,722	452,878

### **Purposes of restricted funds**

Majority of grant funding is paid retrospectively throughout the build programme of the capital works.

#### The National Lottery - Community Assets Funding

A total of £850,000 grant awarded by the Big Lottery Fund to support the capital works on the building. Additional revenue funds re allocated to Capital works.

#### Scottish Government Regional Capital Grant Fund via Argyll and Bute Council

A total of up to £540,000 grant has been awarded by the Scottish Government Regional Capital Grant fund towards the capital works on the project.

#### **Highlands and Islands Enterprise**

A total of £200,000 in grant fund has been awarded by the HIE Investment toward the capital works on the project to be used as matched funding in the capital works funding package

#### **Historic Environment Scotland**

A total of £400,000 granted from HES contribution to scheme of repair - capital works programme

#### Historic Environment Scotland - Technical Grant

The support of  $\pounds 40,000$  will cover various areas of operations listed elsewhere, but with a focus of fabric work will be related to sustainability and indoor air quality.

### Notes to financial statements for the year ended 31 August 2020

#### **Co op Foundation**

A grant of £20,000 was released as match funding to capital works programme. Additional £50,000 loan approved to support capital works. (This loan not as yet claimed).

### **Capital Works Fund**

The capital works fund represents other funding secured specifically for the refurbishment of the building and includes small grants, legacies and donations. The grants and donations received in the year have been ringfenced to support the capital works contract that commenced in May 2019.

### **Development Funding**

### Architectural Heritage Fund

Funding was received to support development of the project by way of support to staff costs, transition manager and fundraising. As the grant is accrued retrospectively there was a deficit in the year which will be cleared by further draw downs.

#### Scottish Government - Strengthening Communities Programme via Development Trust Scotland

The Scottish Government Strengthening Communities Programme supported the charity to become a more resilient and sustainable community anchor organisation through additional support for back office staff and volunteer support services.

#### **Strengthening communities – DTA Nov 19**

Funding was received in the year to assist the organisational capacity of the building by way of support to staffing costs, finance and project growth plans.

#### **Heritage Lottery Fund**

This project is made possible by money raised by National Lottery Players, it is a community co-curated project which will offer a unique experience to engage with heritage. Evolved and driven from the work of OCT heritage volunteers and the wider community's desire to see history and heritage as core themes in the cultural community hub. The project will be delivered in the town centre B listed building rooted within the history of the town of Oban, offering families and young people a welcoming, interactive play and skills development learning space telling Oban's social and natural heritage story through visuals, audio, "hands on" interpretation and a full activity/learning programme.

#### **Creative Fund**

This fund department created by Trustees to support Arts/Cultural programme. Funding to support this activity is supported by income generated in wider OCT revenue activity. Small grants to support specific activity is incorporated within this department fund.

#### **Corra Foundation Wellbeing Funding**

Funding was received to support the delivery of arts, culture and wellbeing initiatives; with a particular emphasis to maintain connections and engagement to support community wellbeing.

#### **Community Anchor Organisation - COVID-19 Support**

The Rockfield Centre was appointed the area's Community Anchor Organisation and was awarded grants of £33,672 to distribute to organisations supporting the community response to the Covid-19 Pandemic across the area.

#### Calmac

A grant of £5,000 was received during the previous year, the funds were transferred to capital funding.

### Notes to financial statements for the year ended 31 August 2020

### 21. Transactions with trustees

There were no related party transactions with any of the Trustees (other than those disclosed in note 23) requiring disclosure in the year under review.

#### 22. Related party transactions

A loan of  $\pounds 60,000$  was received in the year from Gordon McNab who is a trustee. This is a medium term informal loan no repayment date agreed

A loan of £120,000 was received in the year from MacQueen Bros Charitable Trust of which Graham MacQueen (a trustee) is a trustee. This is a short term loan with no set repayment date agreed.

#### 23. Post balance sheet events

The Trustees have reviewed both the financial and business risks that the current COVID crisis presents for the company and are satisfied that all threats have been adequately identified as far as reasonably possible. As at the date the accounts were signed, there are no going concern indications and the Trustees are confident that the company has sufficient resources to emerge from the COVID hibernation period to continue operating in accordance with any applicable restrictions.

### 24. Gross cash flows

	2020 £	2019 £
Returns on investments and servicing of finance	~	~
Interest received	12	-
Charges/Interest paid	(2,765)	(793)
	(2,753)	(793)
Capital expenditure		
Payments to acquire tangible assets	(1,926,292)	(620,639)
Financing		
New loans	180,000	-

### Notes to financial statements for the year ended 31 August 2020

### 25. Analysis of changes in net funds

	Opening balance	Cash flows	Closing balance
	£	£	£
Cash at bank and in hand	70,632	117,321	187,953
Debt due within one year	-	(180,000)	(180,000)
Net funds	70,632	(62,679)	7,953

#### 26. Going concern

The directors, who are also trustees of the charity under charity law, consider that there are no material uncertainties about the Trust's ability to continue as a going concern.

### 27. Community Benefit Society with share capital

Oban Communities Trust is a Community Benefit Society with share capital (see note 17)

The following pages do not form part of the statutory accounts.

### Detailed statement of financial activities

	2020	2019
	££	£££
Income		
Income from generating funds:		
Donations, legacies & grants		
Donations	6,929	39,982
Tax reclaimed	1,465	
Other income receivable	1,295	303
Tasgadh	-	653
Architectural Heritage Fund	9,229	10,179
Historic Environment Scotland	321,922	25,024
Big Lottery Fund	617,986	117,098
Development Trust Association	29,038	21,958
Capital works grants	, _	50,000
Calmac	-	5,000
Other grants	3,567	500
RCGF - Argyll & Bute Council	464,792	70,203
HIE Development sport	-	5,000
William Grant Foundation	60,000	-
HIE Capital works	188,374	-
Garfield Weston	20,000	-
Robertson Trust	145,000	-
HIE Community Support Covid 19 grant	33,672	-
Small Business Support Grant Coronavirus	25,000	-
National Heritage Lottery - People & Places grant	37,300	-
Corra Foundation Wellbeing Grant	10,077	-
	1,975,646	345,900
Charitable activities		
Shop income	11,670	19,582
Income from car parking	34,234	59,346
Events, workshops, classes	5,948	9,648
Hire of huts	8,922	12,029
Creative		6,000
	60,774	106,605
Investment income		
Bank interest receivable	12	-
	12	-
Total Income from generating funds	2,036,432	452,505
Total Income	2,036,432	452,505
		=====

# Detailed statement of financial activities

Expenditure Costs of generating funds:			
Fundraising:			
cost of goods sold and other costs			
Costs of generating income			
Car parking management fees	9,983	10,872	
Other fundraising costs	607	1,413	
	10	),590	12,285
Total fundraising trading			
cost of goods sold and other costs	10	),590	12,285
Total costs of generating funds	10	),590	12,285

### Detailed statement of financial activities

		2020 £		2019 £
aritable activities				
Community development				
Activities undertaken directly				
Community development - Wages & Salaries	20,733		45,597	
Community development - Employer's NIC	112		-	
Community development - Staff - Pension costs	279		797	
Community development Light & heat	16,674		7,594	
Community development Rep. & maint.	-		308	
Community development - other professional fees	376		-	
Community development; Travel expenses	-		9	
Professional & consultancy fees	-		4,088	
Shelter/Training hub costs	11,055		-	
Community development - Depreciation & impairment	936		809	
Community development -Other costs	701		697	
Events, workshops, Project costs	-		618	
~ ^ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~		50,866		60,51
Grant funding activities	14 500			
Nov19 DTA Salaries	14,798		-	
Nov 19 DTA Other professional fees	164		-	
Nov 19 DTA Contributions to overheads	400		-	
Nov 19 DTA Communications (phones/internet)	279		-	
Nov 19 DTA Programming Controls (Sage/software)	500		-	
Covid 19 Comm Fund - Food purch/distrib/trans	6,820		-	
Covid 19 Comm Fund - Vol Exps/travel/support/PPE	7,759		-	
Covid 19 Comm Fun-co-ordination/connections/PPS	2,874		-	
Covid 19 Community Fund - Digital Connectivity	194		-	
		33,788		
Support costs		,		
Accountancy	2,500		2,400	
Professional - Audit	5,000		5,100	
Telephone and internet	3,118		3,072	
Postage, printing, advertising	30		573	
Sundry expenses	1,661		2,171	
Bad debts	255		-	
		12,564		13,310
Community development total expenditure		97,218		73,833

### Detailed statement of financial activities

Arts and culture				
Activities undertaken directly				
Arts & Culture; Wages & Salaries	-		11,154	
Arts & Business - Professional fees	-		549	
Arts & Culture - Advertising	-		59	
Equipment, catering and marketing	-		975	
Music, workshops, exhibitions	-		8,268	
				21,005
Arts and culture total expenditure		-		21,005
History and heritage				
Activities undertaken directly				
Heritage project costs	-		150	
		-		150
				150
History and heritage total expenditure		=		150
Feasibility and initial drawings				
Activities undertaken directly	15 170		<i>c c</i> 00	
Architectural Heritage fund costs	15,179		6,600	
		15,179		6,600
Feasibility and initial drawings total expenditure		15,179		6,600
Building preservation and preparation				
Activities undertaken directly				
Water rates	631		-	
Repairs and maintenance	2,235		3,143	
Insurance	15,203		20,335	
		18,069		23,478
Building preservation and preparation total exp	enditure	18,069		23,478
Corra Wellbeing				
Activities undertaken directly				
Corra Wellbeing - Staffing	3,902		-	
Corra Wellbeing - Overheads	4,212		-	
Corra Wellbeing - Activity	1,090		-	
Corra Wellbeing - Digital Equipment or Training	587		-	
Corra Wellbeing - Depreciation & impairment	375			
		10,166		-
Corra Wellbeing total expenditure		10,166		

### Detailed statement of financial activities

Creative				
Activities undertaken directly				
Creative - Events	585		-	
Creative - Workshop costs	3,554		-	
Creative - Wages & Salaries	1,546		-	
Creative - Contingency	108			
		5,793		-
Grant funding activities				
New Lottery Creative - Staff time Project Officer	1,117		-	
New Lottery Creative - Music/writers/theatre	150		-	
New Lottery Creative - S/case promenade, sound, Ex	21		-	
		1,288		-
Creative total expenditure		7,081		-
HLF -People and Places				
Activities undertaken directly				
HLF- People and Places - New Staff	6,384		-	
HLF - People and Places - Recruitment	533		-	
HLF -People and Places - Equipment and Materials	321		-	
HLF -People and Places - Other	200		-	
		7,438		-
HLF -People and Places total expenditure		7,438		-
Total charitable activity expenditure		155,151		125,066
Interest and charges				
Activities undertaken directly				
Bank interest & charges	465		754	
Share issue charges	-		39	
Other charges	2,300		-	
		2,765		793
Total governance costs		2,765		793
Net income/expenditure for the year		1,867,926		314,361